# Business cycle signals

Results of the SNB company talks

# Fourth quarter of 2023

Report submitted to the Governing Board of the Swiss National Bank for its quarterly monetary policy assessment

The appraisals presented here are based on discussions between the SNB's delegates for regional economic relations and members of management at companies throughout Switzerland. In its evaluation, the SNB aggregates and interprets the information received. A total of 239 company talks were conducted between 10 October and 28 November.

# Regions

Central Switzerland
Eastern Switzerland
Fribourg/Vaud/Valais
Geneva/Jura/Neuchâtel
Italian-speaking Switzerland
Mittelland
Northwestern Switzerland
Zurich

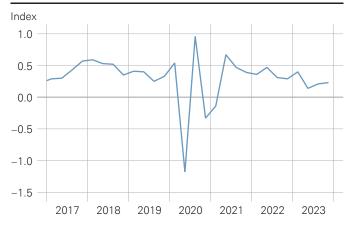
## **Delegates**

Astrid Frey Urs Schönholzer Aline Chabloz Jean-Marc Falter Fabio Bossi Roland Scheurer Daniel Hanimann Marco Huwiler

# Key points

- Growth in the Swiss economy was modest in the fourth quarter. There were moderate increases in turnover in the services sector and construction. Manufacturing, by contrast, saw business activity stagnate.
- Utilisation of technical capacity in manufacturing declined markedly. In many places, companies significantly reduced their order backlogs that had still been good in the previous quarters.
- Staff shortages have eased somewhat but hiring specialist staff continues to require considerable effort.
- Given the decline in inflation and subdued business activity, companies expect wage growth to slow to around 2% in the coming year.
- In most cases profit margins are at a solid level. However, the renewed increase in competition due to the weak development of demand is reducing the latitude in pricing.

#### TURNOVER COMPARED TO PREVIOUS QUARTER

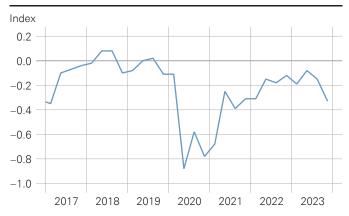


Developments in real turnover compared to the previous quarter. Positive (negative) index values signal an increase (decrease).

Source(s): SNB

#### Chart 2

#### CAPACITY UTILISATION



Utilisation of technical capacity and/or business infrastructure compared to a normal level. A positive (negative) index value signals utilisation is higher (lower) than normal

Source(s): SNB

#### CURRENT SITUATION

#### Growth in turnover modest

Real turnover growth, in other words turnover growth adjusted for price changes, remained modest in the fourth quarter (cf. chart 1). Developments in manufacturing, the services sector and construction varied greatly, however.

There were moderate quarter-on-quarter increases in turnover in the services sector and construction. Companies with a focus on digitalisation or sustainability are benefiting from continued strong demand. Business in the financial industry and at fiduciary and consulting companies also developed positively for the most part. The trade industry and hospitality, on the other hand, saw hardly any increase.

Large sections of manufacturing are facing a decline in incoming orders, meaning that the level of turnover can only be maintained thanks to the good order backlog from previous quarters. Export-oriented manufacturing companies are suffering as a result of the economic weakness in their sales markets. Demand from Europe, especially Germany, remains subdued. In addition, sales in China are proving difficult for many companies. By contrast, companies describe the development of turnover in the US as comparatively robust.

## Additional curbing effect from high inventory levels

Companies are frequently observing that demand, which is already weak, is being curbed further by customers reducing their inventories. Inventory levels had been increased in recent years to improve companies' ability to deliver in the face of procurement bottlenecks. Given that the procurement situation has largely returned to normal, and that the cost of capital and thus of warehousing has risen, half of the manufacturing companies interviewed describe their inventories as comparatively high. In the current environment, they are only managing to reduce inventories very gradually.

#### Utilisation of production capacity declining

Modest demand and reductions in order backlogs mean that utilisation of production capacity is declining (cf. chart 2). In manufacturing, capacity utilisation has decreased significantly to below-average levels. In the services sector, infrastructure utilisation has only declined slightly and mostly remains at a normal level.

# Decreasing staff shortages and somewhat easier recruitment

The staffing situation has eased somewhat (cf. chart 3). While services companies are still suffering from a lack of staff, manufacturing is no longer experiencing a general shortage. For some manufacturing companies, staffing levels are too high in the current downturn, and they are thus resorting to or considering short-time working.

Recruitment difficulties still exist but are regarded as being somewhat less pronounced. Some companies have noted an increase in unsolicited applications. The recruitment of unskilled labour is now relatively unproblematic. By contrast, specialised job profiles in engineering and IT are still hard to fill, as are positions for experienced specialists in general. There is a broad consensus that these shortages are structural in nature.

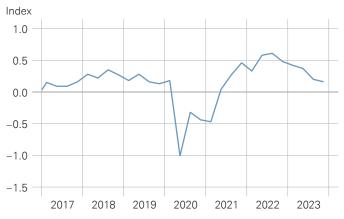
### Solid profit margins and stable liquidity situation

Margins have declined slightly but remain at a solid level (cf. chart 4). The majority of companies have no difficulty in making the necessary investments from their profits. The margin situation remains tight for export-oriented companies that are exposed to intensified price competition because of the weak global economy and the firm Swiss franc. At the same time, some manufacturing companies are able to benefit from better purchasing conditions and thus maintain their margins.

Most companies view their liquidity situation as being comfortable. However, a few mention that elevated inventories are a strain on liquidity as they tie up capital. Access to credit is still not a problem for the majority of companies, even with higher interest rates.

#### Chart 3

#### STAFF SHORTAGES

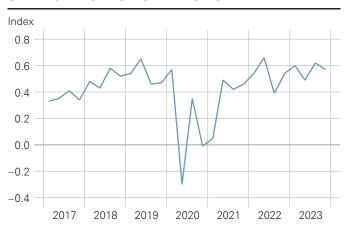


Assessment of staff numbers. Positive (negative) index values signal staff numbers that are lower (higher) than necessary.

Source(s): SNB

Chart 4

#### CHARACTERISATION OF MARGINS



Characterisation of the margin situation. Negative (positive) index values signal an uncomfortable (comfortable) margin situation.

Source(s): SNB

### **DEVELOPMENTS IN INDIVIDUAL INDUSTRIES**

#### Weakness in manufacturing

The global slowdown in manufacturing is affecting different industries to varying degrees.

Parts of the textile industry as well as mechanical engineering and metal construction are experiencing a markedly weak development. Turnover is disappointing for many suppliers to the automotive industry in particular. Producers of intermediate goods such as plastics, glass and packaging materials are also facing weak demand. In addition, the watchmaking industry is experiencing slower growth.

By contrast, companies in the medical technology and pharmaceutical industries are experiencing positive, albeit slightly below-average, momentum. These industries are providing support for some suppliers as well. There is also increased demand for goods related to aviation and the defence industry.

Business at manufacturers of food and other consumer goods is mixed. In general, losses in purchasing power are having a curbing effect. On the other hand, some Swiss products in the premium segment continue to enjoy unbroken popularity on the international markets.

## Hardly any growth in trade and logistics

While retail companies are seeing solid demand for everyday items, in the case of food consumers are increasingly switching to cheaper product lines. Customers are showing restraint when it comes to buying durable goods such as clothing and electronics.

For the motor vehicle trade, the supply situation is favourable again, which is supporting turnover.

Nevertheless, dealers are feeling the effects of customers' reluctance to place new orders owing to lower purchasing power and increases in leasing interest rates and car prices. A degree of uncertainty regarding the choice of drive technology is also having a curbing effect.

Wholesalers and logistics companies are seeing hardly any positive impetus. Many companies are citing full warehouses and slow final demand. After very positive developments in the last two years, commodity traders are seeing a certain normalisation of turnover and profits.

# Hotel industry successful – little impetus in food services

The hotel industry is satisfied with occupancy rates and the earnings situation. In the upmarket segment in particular, profit margins — with few exceptions — are underpinned by high price levels. Demand is broad-based in regional terms and particularly strong from the US. The main group travellers are from India. Travel business from China is still subdued. The war in the Middle East has not led to hotel cancellations, but the fragile geopolitical situation is seen as a risk.

The food services industry is largely satisfied with business activity, but there is still no clear positive impetus. In particular, bookings for corporate events are considered to be subdued. However, there was a short-term boost to business in locations experiencing warm autumn weather.

# Robust business activity in the financial and ICT industries

The financial industry continues to report positive business activity. Domestically focused financial services providers are benefiting from profitable interest business, although competition for deposits is gradually emerging, putting pressure on liability margins. The robust real estate market is also having a supportive effect. While homebuyers are displaying increased price sensitivity, there has been no substantial slowdown. At the same time, the performance of the trading and commission business has been diminished by the uncertain stock market environment. Instead of trading shares or high-risk investment products, many clients are remaining fairly passive.

Demand in the ICT industry also remains robust overall. Key growth drivers are investments in cybersecurity, cloud computing, data analytics and artificial intelligence. Both private companies and public institutions often rely on support from external service providers for these technologies. However, customers in manufacturing, especially those for whom Germany is an important sales market, are showing a certain reluctance to invest.

Demand for healthcare services remains high. However, the industry is suffering from a pronounced shortage of specialist staff and many hospitals from a lack of profitability. Expanding services when there is little latitude in pricing poses a challenge.

### Solid capacity utilisation in construction

Construction companies report solid capacity utilisation. An important source of support is the public sector, particularly in civil engineering, but also thanks to new construction and renovation of schools, administrative buildings or health and care facilities. In addition, the need for energy-efficient renovation remains high in both residential and commercial construction. Residential construction is profiting from robust demand, but its momentum is being slowed by higher interest rates and protracted approval procedures.

#### Subdued business outlook

The business outlook remains subdued. Overall, companies expect only a slight increase in turnover for the next two quarters (cf. chart 5). In manufacturing in particular, the decline in order books and high inventory levels are causing concern. Some companies see an end to the inventory cycle but generally they expect only a hesitant recovery in demand.

Despite the modest growth outlook overall, companies are planning to increase investment volume. The need for investment in automation and IT infrastructure remains persistently strong, as does the trend to investment in sustainable and energy-efficient technologies. However, in manufacturing in particular, companies have just completed major investment projects and are now holding off on further phases of expansion.

Further increases in staff numbers are also planned, particularly at services companies (cf. chart 6). Despite a slight easing in the recruitment situation, however, it is often uncertain whether it will be possible to find staff with the right qualifications.

Given the lower level of inflation and the subdued business outlook, companies expect wage growth to weaken to a certain extent, the current assumption being an average rise of 2% in 2024 after 2.3% this year.

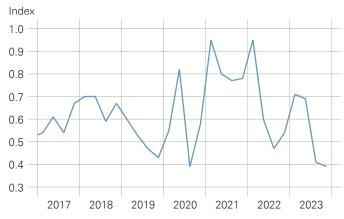
# Little change in purchase prices, moderate rise in sales prices

Most companies envisage only minor changes in purchase prices in the coming two quarters (cf. chart 7). While some services companies are still anticipating slight increases, the representatives of manufacturing companies are tending to expect purchase prices to fall slightly.

Companies expect their sales prices to develop somewhat more dynamically. Almost half want to increase them. Companies are primarily citing higher wage and energy costs as the reasons for the planned rises. The increase in VAT rates at the beginning of 2024 will also lead to higher sales prices. However, the rises in sales prices are likely to be moderate for most companies, as they are once again facing more intense price competition.

#### Chart 5

#### **EXPECTED TURNOVER**

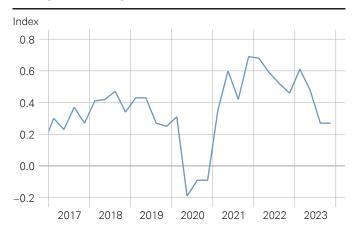


Expected developments in real turnover over the coming two quarters. Positive (negative) index values indicate turnover is expected to be higher (lower).

Source(s): SNB

#### Chart 6

#### **EXPECTED EMPLOYMENT**



Expected developments in staff numbers over the coming two quarters. Positive (negative) index values indicate an expected increase (decrease).

Source(s): SNB

## Chart 7

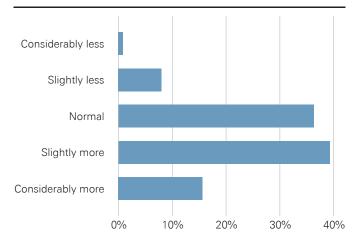
# EXPECTED CHANGE IN PURCHASE AND SALES PRICES



Expected price development for the next 12 months. Positive (negative) index values indicate higher (lower) prices are expected.

Source(s): SNB

#### UNCERTAINTY



Uncertainty about development of business over the next two quarters. Source(s): SNB

## **Elevated uncertainty**

Companies view the uncertainty as to the development of turnover in the coming quarters as elevated (cf. chart 8). A growing number are concerned about the economic outlook. The focus has again shifted to the geopolitical situation. Switzerland's relationship with the EU is also causing uncertainty. In addition, there is latent concern that the stronger industrial policies of the major economies will lead to competitive disadvantages for Swiss companies.

The labour shortage has eased recently. However, the structural shortage of skilled labour, partly due to demographic trends, continues to cause concern in many industries and is described by a number of companies as the greatest challenge. Many are not just trying to increase their attractiveness as a place to work, but are also expanding their internal training and further education programmes, as well as investing in process optimisation and digitalisation. Companies whose staff levels are too high are cutting jobs cautiously to avoid a loss of knowhow and to be able to cope with foreseeable retirements.

On a positive note, companies are now assuming that the energy supply will be stable this winter. Disruptions in supply chains are also hardly an issue any more.

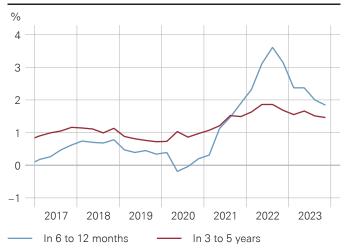
#### INFLATION EXPECTATIONS

The delegates also ask company representatives about their short and medium-term inflation expectations.

Short-term inflation expectations as measured by the consumer price index are slightly lower: The average for the next six to twelve months is now 1.8%, compared with 2.0% in the previous quarter (cf. chart 9). Inflation expectations over a three to five-year horizon remain unchanged at 1.5%.

#### Chart 9

#### **EXPECTED INFLATION**



Source(s): SNB

## About this report

#### Approach

Each quarter, the SNB's delegates for regional economic relations hold talks with members of management at companies throughout Switzerland. The main results of these discussions are summarised in the 'Business cycle signals' report.

Over 200 companies are visited every quarter. The selection of companies reflects the industrial structure of the Swiss economy based on GDP and employment. Industries subject to stronger cyclical fluctuations are somewhat over-represented, while the public administration and agriculture are not taken into consideration. As a rule, the companies in the sample have at least 50 employees. Different companies are visited from one quarter to the next.

In the talks, the SNB's delegates capture primarily qualitative information. The discussions are nevertheless structured in such a way as to allow the delegates to grade part of the qualitative information received according to a numeric scale. This enables the results to be aggregated and represented graphically.

The five-tier scale ranges from 'substantially higher' or 'much too high' (+2), 'slightly higher' or 'somewhat high' (+1), 'the same' or 'normal' (0), 'slightly lower' or 'somewhat low' (-1), to 'substantially lower' or 'much too low' (-2).

#### Interpreting the charts

The charts are to be regarded as a numeric summary of the qualitative information received. The index value shown represents the average of the findings from all companies visited. When interpreting the curves, relevance should be attached to their overall development, rather than to their numeric level or individual changes.

### Additional information

Further information on the 'Business cycle signals' report is available at www.snb.ch, News & Publications.

### Acknowledgements

The SNB would like to thank the representatives from around 900 companies that have consented to take part in interviews with the delegates for regional economic relations during the course of 2023. In doing so, they have made a significant contribution to the evaluation of economic developments. The companies listed below have agreed that their names may be published:

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# 3

3A Composites Core Materials AG

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